



2 September 2022

Dear FoSTRA Delegates for Wards 11 and 13,

In the first half of 2022, input from a FoSTRA members' survey was collated through the Ward Directors and amplified at an open forum at the 22 June GMM. The Advocacy and Activism Committee passed a formal motion at its 14 July meeting, adopting six priority areas in order to plan and resource our strategic activities for the near and medium term.

The results have been fairly consistent across neighbourhood boundaries and have been summarized and consolidated by the Board (in order of priority) into the following four Key Focus Areas:

1. Development Intensification
2. Infrastructure
3. Environmental Concerns
4. Housing Affordability

Underlying these specific areas has been a common concern over the lack of meaningful public consultation by all levels of government.

The Advocacy and Activism Committee (AAC), as the “engine” of FoSTRA’s initiatives, has identified specific “priority areas” to advance our efforts to shape policy and engage on issues of common interest. The Board has combined some of these. The designation of “work groups” has been selected to distinguish them from the conventional perception of committees, as the work undertaken is intended to have a specific influence on outcomes.

The following work groups are being formed. ***You and all the members of your RA are invited to indicate your individual interests, with a view to participating in one or more of them.*** Attachment #1 is a visual representation of the work groups to help illustrate initial scope, objectives, and output.

**1. Intensification Work Group**

This group will focus on two areas: a) selective comments in response to provincial housing/land use legislation, and b) engagement with the City of Toronto regarding policy formation, budgets and service delivery. Representatives from this group would hold regular meetings with City staff to present our views, concerns, and suggestions. It is felt that, by being actively engaged in these activities, we can express the opinions and concerns of FoSTRA members in a constructive and effective manner.



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## 2. Infrastructure Work Group

- a. The existing Parks Committee has been confirmed as a continuing entity moving forward on issues relating to green space creation and proper maintenance.
- b. Safety and Security has been voiced as an ongoing concern that crosses many jurisdictions (police, bylaw enforcement, parking enforcement). An exploratory work group is being struck to examine the practicality of a committee taking on these concerns. It will make a recommendation to the AAC as to its viability.

## 3. Environmental Work Group

Member RAs that will be affected by the many years of Ontario Line construction have expressed an interest in exploring the viability of a committee of stakeholders to engage with Metrolinx in an attempt to mediate the effects (noise, dust, pollution, traffic) on their neighbourhoods. Similar concerns are shared by all RAs facing large developments in their own neighbourhoods. This group would examine the feasibility of this initiative becoming a committee and report back to the AAC with a recommendation.

## 4. Housing Affordability Work Group

This is an umbrella heading that encompasses homelessness, subsidized housing and affordability for low-to-medium income earners. This work group would develop a scope of activity, objectives and outputs to influence positive outcomes, working with various organizations, agencies and government bodies. It would report to the AAC with a recommendation.

At this point, to encourage diversity of representation across the work groups and spread the workload, we suggest that each interested person select a primary and a secondary choice of work group that they would like to join.

Please note that **any member of a RA** can participate in a Work Group, whether they are a FoSTRA delegate or not.

Once we have collected the expressions of interest by the individual members, we will hold initial meetings to kickstart the work groups.

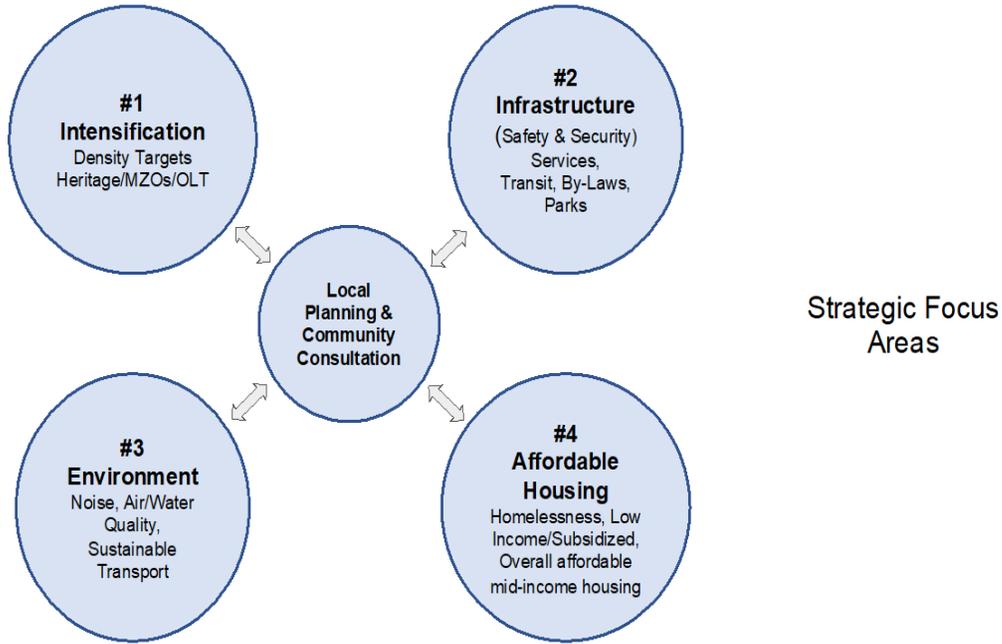
Please forward an email to me at [directorward11@fostraTO.ca](mailto:directorward11@fostraTO.ca) to indicate your interest in participating in a Work Group **by September 14<sup>th</sup>**. Please include your name and the RA you are associated with.

Best regards,

Don Young,  
Ward 11 Director & Interim Director Ward 13



ATTACHMENT 1: KEY FOCUS AREAS & WORK GROUPS



Strategic Plan

V8

Initiative	Sample Activity/Goal	Resource	Process	Output	Next Steps	Notes
<b>Intensification Work Group (IWG)</b>						
City re - Master Plans - Bylaws - Budgets	Assess/ Collaborate on Issues	Work Group w Delegates to City	Regular City Mtgs w Planning & Budget	- Input on Policy Creation or Administration - Communication w RAs - Support letters	Fold OPWG and Affordable Housing Group into IWG. Invite new members from RA's	Foster Relationships with project owners/leads
Provincial Legislation on - Housing - OLT - MZO's	Review legislation & amendments	Sub-Team of Intensification Work Group	Evaluate/ Create Response/ Gain Consensus/ Publish	- Policy Statement - Press Release - Deputation	See Above	Foster Relationships w Media/key alliances



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<b>Infrastructure</b>						
Parks	Advocate creation and maintenance	PAC	- Work with City - Collaborate w Partners	Progress reports Survey results	Confirmed PAC as part of Strategic Focus Areas	Foster Relationships with project owners/leads
Safety & Security	Bylaw Enforcement	Work Group	Work w Bylaw Officers & Police	- Guidelines - Monitoring Communication to Communities	Commission an Explore/ Viability Report	
<b>Environment</b>						
Ontario Line Mediation	Moderate noise/dust/ congestion/ vibration	FoSTRA led Task Force1 to moderate construction disruption	Planning Sessions Joint Sessions w Stakeholders (liaise with existing RA efforts avoid duplication)	- Guidelines - Monitoring -Communication to Communities	Commission an Explore/ Viability Report	1Task Force of RA's, MP's, Cllrs, City Depts & Metrolinx